



Wandsworth Safeguarding Children Board

Annual Report 2017-2018

Appendices



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Appendix 1 - Glossary

Below is a list of abbreviations which may be found in the WSCB Annual Report

AD	Assistant Director	IRO	Independent Reviewing Officer
AP	Alternative Provision Academies and Free Schools	IT	Information Technology
ARPF	Annual Review and Planning Forum	JCU	Joint Commissioning Unit
BAME	Black and Asian Minority Ethnic	LA	Local Authority
CAFCASS	Children and Family Court Advisory and Support Service	LAC	Looked After Child/ren
CAMHS	Children and Adolescent Mental Health Services	LADO	Local Authority Designated Officer
CCs	Children's Centres	LGBT	Lesbian, Gay, Bisexual and Transgendered
CCG	Clinical Commissioning Group	LSCB	Local Safeguarding Children Board
CDOP	Child Death Overview Panel	MARAC	Multi-Agency Risk Assessment Conference
CLA	Children Looked After	MASH	Multi-Agency Safeguarding Hub
CCIP	Child Centred Inter-professional Practice	MHT	Mental Health Trust
CLAESS	Children Looked After Education Support Services	MOPAC	Mayor's Office for Policing and Crime
CLICK	Children in Care Council	MPS	Metropolitan Police Service
CPO	Community Partnership Officer	NHS	National Health Service
CPB	Corporate Parenting Board	NPS	National Probation Service
CPP	Child Protection Plan	OFSTED	Office for Standards in Education, Children's Services and Skills
CRC	Community Rehabilitation Service (Probation)	PIXI	Performance Information Exchange and Improvement Panel
CS	Children's Services	SCIL	Serious Cases, Information & Learning Subcommittee
CSE	Child Sexual Exploitation	WRAP	Workshop to Raise Awareness of PREVENT
CSC	Children's Social Care	WBC	Wandsworth Borough Council
DfE	Department for Education	YIS	Youth Integrated Service
EHA	Early Help Assessment	YOT	Youth Offending Team
EGYV	Ending Gang and Youth Violence	YP	Young People
FGC	Family Group Conference		
FGM	Female Genital Mutilation		
FRP	Family Recovery Project		
HWBB	Health and Wellbeing Board		
IDAS	Integrated Drugs and Alcohol Service		
ILA	Inner London average		



Appendix 2 – WSCB Income and Expenditure 2017-2018 and Projected Expenditure 2018-2019

WSCB INCOME 2017-2018

Agency	Contribution
CAFCASS	550.00
MOPAC/Metropolitan Police	5,000.00
National Probation Services	1,000.00
London Fire Brigade	500.00
Probation - Community Rehabilitation Company	1,000.00
Wandsworth Borough Council	154,120.77
Wandsworth CCG	49,117.62
Education – Wandsworth Schools	35,000.00
Total income	<u>£246,287.77</u>

Summary of Budget Requirements 2018-2019:

There will be no increase in budget contributions for partners in 2018-2019.

Changes to statutory arrangements for safeguarding children

In the case of any changes to partnership structures in 2018-2019, the WSCB will undertake to ensure that if there is a surplus in the WSCB budget on 31 March 2019, then this will be handed over to the new Safeguarding Children Partnership.

WSCB Projected Expenditure 2018-19

Expenditure	Actual expenditure
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Training & External courses	70,900.00
Independent Chair 30 days/£650.00/d	21,000
SCR Chair & Overview writer x2.5	20,000
Learning Review Author x1	8,000
Publicity (Newsletters, Protocols, Leaflets, Booklets, etc.)	2,000
Multi-Agency Auditing, Case Reviews & S11 Audit [3 x £500/d/12] + S11 Audit License - £550]	10,000
Events (Annual Conference & Learning Events & Chelsea's Choice for Secondary schools)	13,000.00
Printing & Stationary	1,000.00
Miscellaneous expenses (including refreshments for meetings)	1,150.00
Salaries (Estimate of 12 months Agency Cover)	108,185.00
Estimated other Expenses	£27,718.77
Total expenditure	£268953.77
Estimated Overspend	£27,718.77

WSCB Projected Income 2018-2019

Agency	Contribution
CAFCASS	550.00
MOPAC/Metropolitan Police	5,000.00
National Probation Services	1,000.00
London Fire Brigade	500.00
Probation - Community Rehabilitation Company	1,000.00
Wandsworth Borough Council	154,120.77
Wandsworth CCG	49,117.62
Education – Wandsworth Schools	35,000.00
Total income	£246,287.77

Appendix 3 – Wandsworth Children Service Directorate Reports:

3.(A). Wandsworth Children Social Care

Agency:	Children’s Social Care Services
Author of Report:	
Purpose of Report:	Contribution to WSCB Annual Report 2017-18
Individual agency contribution to WSCB Annual Report	
<ul style="list-style-type: none"> • What did you do? How well did you do it? • Is anyone better off? Impact on children, service users, outcome measures • How well did you hear the voice of the child in providing your services? • What are your priorities and challenges for the future? 	
<p>Please summarise achievements by your agency to support safeguarding children in 2017-2018.</p> <ul style="list-style-type: none"> • Include relevant headline performance data 	
<p>98.6% of Referrals were completed within 24hours at March 18, in comparison to 65% at March 17. Timeliness of Initial Child Protection Conferences (ICPC) has greatly improved as at March 18. 88% of ICPC’s were held within 15 working days of strategy discussions, well above our target of 80%. At March 18, 92% of CLA visits were completed on time, the highest it has been for over 12 months. Timeliness of reviews has also been at 100% for the fourth month in a row (March 18), and young people’s participation in reviews is also very high at 97%.</p> <ul style="list-style-type: none"> • Less young people are experiencing 3 or more placement moves in a 12-month period as compared to the number at March 17. At 10.5% (March 18), Wandsworth’s young people are experiencing less placement moves than that of our statistical neighbours. 	

- 97% of Looked After Children have a Personal Education Plan, well above our target of 90%.
- 16% of children are placed more than 20 miles from Wandsworth, which is significantly lower than at March 17. Placing children within the borough usually causes the least disruption to their lives and so is preferable, although in some cases children are placed further away for safeguarding reasons.
- As at March 18, 98% of Care Leavers had an up to date pathway plan, as compared to 85% at March 17.
- A priority has been to decrease reliance on agency staff. Vacancy rates for social workers have fallen from 32% to 28% currently and the proportion of agency workers has shown a corresponding fall.
- 67 new permanent appointments were made in 2017/18 compared to 28 in 2016/17, including new senior managers for Children Looked After (CLA) and Children in Need (CIN).
- Social Workers current average case load in CIN is 16.
- A new children's home (Luminous House) will open in Wandsworth in July as well as a new house for Care Leavers, a crash pad and a training flat also opened in 2017. All these properties were co-designed with young people. In 2018/19 a property for 16-18 years old will open and options for two further properties are being progressed with the support of the Housing Department.
- More children and families are receiving early intervention support to divert them from needing statutory service.
- Bed and Breakfasts have not been used to accommodate Care Leavers since 2015. 90% of Care Leavers are in suitable accommodation, with the other 10% referring to young people whom are in Custody.

Please summarise how outcomes were improved for children and young people.

- **List any available evidence**
- Established an Initial Point of Contact (IPOC) and a refreshed role for the Multi-Agency Safeguarding Hub (MASH) with routes into the Referral and

Assessment Service (RAS) and Early Help.

- The new early help 'THRIVE Together' team has supported 235 children and 140 adults within 110 families by using approaches that promote and strengthen resilience, empowering families to help themselves and be independent.
- Two additional temporary teams, CIN Peripatetic and CLA 3, were created to address increased volumes of casework (referrals up 31% from May 2016 to May 2017, Section 47s up 25% and 37% more children coming into care.) All Children in Need and Children Looked After work was brought together under two dedicated heads of service, thus reducing the number of hand overs between services.
- Improved joint working between the CIN service and Safeguarding Standards has supported the reduction in the number of children on child protection plans from 415 in June 2017 to 288 at March 2018.
- The desired consistency of practice is being still being impacted by staff turnover. To address this, Frontline and Step Up programmes are underway, strong interims are being encouraged to take up permanent roles (31 to date), innovations such as the use of a £3,000 retention bonus are in place and the LA will be recruiting extra newly qualified staff as part of the drive to "grow our own".
- Management oversight has been strengthened through supervision and training, and new posts of Team Managers/Assistant Team Managers were created improving quality assurance.
- Established an edge of care team, Family Group Conferencing and dedicated CSE/Missing service.
- Operational/Strategic multi-agency SEMAP meetings, weekly missing review meetings and trigger plans are in place for high risk young people. There is a dedicated gangs resource in the YOT and a specialist team to work with children at risk of exploitation and going missing within the Children's Social Care division.
- Bringing the two Barnardo's Missing workers post in-house from 1st April 2018, due to issues with performance, is expected to improve RHI uptake going forward.
- The Care Leaving service was brought back in house in September 2017. The service has significantly improved in the 8 months since being

brought back in house and has received a good review from The Department for Education.

- The independent visitors service was brought back in house 17/18, resulting in an increase of independent visitors from 8 to 33 for children looked after. Independent visitors guide, advise, listen to and befriend young people in care, sharing their experiences as well as trying new activities and spending quality time together.
- A Council run mentoring scheme was implemented to help support children looked after. The scheme's target is to link mentors with a small group of harder to reach young people for the purpose of placement stability, direct work, training of foster carers and supervision of skills workers. The scheme is an example of corporate parenting in practice as by mentors from across the Council volunteer to provide looked after children with a corporate family, likening mentee-mentor relationships to that of a child's aunty or uncle.
- The introduction of practice standards, the 'Top Ten Non-Negotiables' and the Children's Services Vision ensured high levels of aspiration for all young people, and provided training on the application of thresholds to ensure consistent risk management.
- A new Social Care Academy has been established to develop quality social work practice, engaging staff in more training opportunities.
- Recruitment of additional in-house foster carers is underway supported by extra assessment capacity from Coram. This has resulted in a doubling of enquiries and 12 new carers approved in 2017/18 compared to just 3 in 2016/17.

How was the voice of children and young people heard in development of your services?

- **List examples of effective engagement and influence**

- Effective engagement and influence through: Wandsworth's CLICK (Children living in care council), which is a group of young people in the care of Wandsworth Council aged 13-18, Double CLICK children in care aged 6 – 12 and Future Voice, care leaver group for 18 years +.
- Between January 2016 and February 2017, 132 children looked after and care leavers were engaged in participation activities.

- Young people regularly attending monthly CLICK and Future Voice sessions
- Young people attend every Corporate Parenting Panel to provide feedback to senior managers and elected members
- CLICK design and distribute surveys, including a placements survey in February 2017, care leavers survey in September 2017, and the Bright Spots survey.
- Recruit Crew is a group of young people who are involved in the recruitment and selection of staff and during 2017/18 were involved in recruitment of Assistant Director of Early Help, Head of Service Children Looked After, as well as staff from edge of care team, Future First leaving care service and the Virtual School. They also help in the foster carer recruitment process.
- CLICK have helped facilitate sessions in several staff development events, giving their insight and perspective of being looked after, for example: 5-year Signs of Safety event, staff induction events, training new independent visitors and mentors, the #ourvision event and the induction of elected members in corporate parenting.
- CLICK organise residentials for young people for them to have fun and also to run consultation and engagement activities. During the summer of 2017, 70 children and young people attended a CLICK residential.
- CLICK support children out of borough to also be heard and influence service development. Young people out of borough have been engaged through surveys, residentials, social media and the development of a 'Write CLICK' pen pal service', currently with 7 pen pals.
- CLICK helped to influence the development of the Borough's new children's home Luminous House.
- Several CLICK members are trained as 'Young Inspectors' and have been involved with the Children's Commissioning team about the housing specification for care leavers and they have inspected a new semi independence provider.
- Following young people's feedback that Christmas can be lonely for children looked after and care leavers CLICKMAS was developed and ran for a second year running in 2017, with 39 young people attending, 20 of whom are care leavers.
- A focus for CLICK is wider participation initiatives where they can make an even bigger impact and have therefore worked more closely with

Wandsworth Youth Council, attended the All Party Parliamentary Group, presented at the London Looked After Nurse event, Surrey Care Council's Skills festival, the London CICC Regional event and the National Leaving Care Benchmarking Forum.

- 97% of Children Looked After are engaging in their CLA reviews, a significant increase from March 17.
- Children and Young People are benefitting from good access to Advocacy/support services. The Department actively encourage children and young people to utilise the support of advocacy services in either making a complaint or resolving their concerns prior to raising a complaint.
- Young people's feedback forms to inform foster carer's annual household reviews
- The family Group Conferencing Service distribute questionnaires to families upon completion of the service, and feedback from families and children are included in annual reports.
- Wandsworth Youth Council meet every week and are actively involved in helping to shape services for young people and provide their own input on service design, delivery and evaluation.
- Wandsworth Youth Council run a number of events which are steered at gathering young people's views.
- Social Media is heavily used across the service to capture young people's views and responses to services/events, also being used by senior managers to communicate with young people/to promote services and events.
- It is recognised that an area for further development is capturing the Child in Needs voice, ideas that are currently being explored in the department include a participation group for CIN along with a participation app.

What are your safeguarding service priorities for 2018-19?

- **Please list**
- Embedding quality consistently across all services and making a measurable different to children and young people.

- Improving workforce stability and thereby reducing the number of changes in social worker young people experience.
- Ensuring high risk young people are kept safe, and that action taken reduces risk and improves outcomes.
- To further strengthen management oversight of high risk vulnerable young people and improve the take-up of Return Home Interviews.
- Creating local resources to reduce dependency on residential care and independent fostering providers, especially those out of the area.
- To increase the number of Care Leavers in either education, employment or training.
- To secure permanency for all Children Looked After at the earliest stage.

What are your safeguarding service challenges for 2018-19?

- **Please list**

- To secure consistent practice and ensure that weaknesses in case recording, the quality of assessments and plans, analysis of ethnicity, reflective supervision and capturing the voice of the child are addressed.

Appendix 4 – Wandsworth Borough Council Adults Service Report

Agency:	Department of Adult Social Services
Author of Report:	Virindar Basi – Safeguarding Adults Service Manager
Purpose of Report:	For contribution to WSCB Annual Report 2017-18
Individual agency contribution to WSCB Annual Report	
<ul style="list-style-type: none"> • What did you do? How well did you do it? • Is anyone better off? Impact on children, service users, outcome measures • How well did you hear the voice of the child in providing your services? • What are your priorities and challenges for the future? 	
Please summarise achievements by your agency to support safeguarding children in 2016-2017.	
<ul style="list-style-type: none"> • Include relevant headline performance data 	
<p>Adult Social service has been consolidating its new structures and identifying areas where development is required, particularly in relation to closer partnership working with key agencies including children services and the safeguarding children’s Board.</p> <p>The Safeguarding Adults Board underwent a significant change when it changed into a joint Richmond and Wandsworth Board, led by an</p>	

Executive comprising the statutory partners.

The commitment to safeguarding children remains high with regular attendance at the Safeguarding Board and active participation in partnership activities. A very positive S11 Strategic Survey response was achieved this year, with responses received from 97 staff. Overall the survey indicated that most staff were aware of their responsibilities in relation to children’s safeguarding however it also identified the need for some updating of staff training and a need to work towards closer working between adult and children services within Wandsworth council. As part of the actions it was agreed to review the *See the Adult, See the Child* procedure and consider opportunities for participating in joint training with children’s safeguarding partners.

Please summarise how outcomes were improved for children and young people.

- **List any available evidence**

1. Increasing staff awareness of who to contact when they have a concern about a child and value importance’s of joint working.
2. Improved knowledge and awareness on links with adults and children in relation to modern slavery and human trafficking, and domestic violence

How was the voice of children and young people heard in development of your services?

- **List examples of effective engagement and influence**

This is not a focus of Adult services.

What are your safeguarding service priorities for 2018-19?

- **Please list**

1. Reviewing staff training and development needs of staff including updating of key procedures
2. Closer working with Children's services directorate
3. Consideration of opportunities for closer partnership between Safeguarding Children's Board and Safeguarding Adults Board.
4. Improving the management of safeguarding concerns for young people transitioning from Children's Social Services to Adult Social Services.

What are your safeguarding service challenges for 2017-18?

• **Please list**

- Recognising the resource pressures and finding cost effective ways of developing and improving delivery of children's safeguarding
- Working in situation of changing profiles of partners

Appendix 5 – Wandsworth Metropolitan Police Service

Agency:	Metropolitan Police – Wandsworth Borough
Author of Report:	DCI Richard Neville
Purpose of Report:	For contribution to WSCB Annual Report 2017-18
Individual agency contribution to WSCB Annual Report	
<ul style="list-style-type: none"> • What did you do? How well did you do it? • Is anyone better off? Impact on children, service users, outcome measures • How well did you hear the voice of the child in providing your services? • What are your priorities and challenges for the future? 	
Please summarise achievements by your agency to support safeguarding children in 2017-2018.	
<ul style="list-style-type: none"> • Include relevant headline performance data • The safeguarding structure implemented by Wandsworth police in 2015 has continued throughout 2017 and the early part of 2018. This is transforming to the BCU safeguarding structure as of May 2018. Wandsworth police continue to be committed to safeguarding children, with good attendance and input at WSCB executive and sub-groups. • Last year 148 police officers completed the S11 audit and as reported last year a key theme was the wish for further training to be available. Work was completed with the WSCB multi-agency safeguarding trainers to identify the most appropriate training for police officers. Three e-learning packages (L1 safeguarding children, L1 safeguarding adults and L1 CSE) were identified as a universal offer for Wandsworth police officers. Information was provided to officers on how to access the training in January 2018. • All police officers have, for the second year been given an objective to safeguard both children and adults. This makes it a priority for 	

officers to;

- Identify vulnerable people
 - Take positive action to keep them safe
 - Fully report the circumstances
- In support of this objective, and to enable police officers to intervene early an early help information card has been produced. This was funded by the WSCB and designed in collaboration between the Wandsworth Early Help team and Wandsworth police officers. The card contains contact details for a range of agencies that officers can refer people to directly, getting them help before reporting the circumstances through the usual processes.
 - This year 176 Wandsworth Police Officers completed the S11 survey. The responses are being analysed and will form the basis for an action plan.
 - In October 2017 Wandsworth Police introduced a role of 'Proactive Safeguarding Officer' This comprised of three police officers whose role would be to identify how policing could support partners to safeguard vulnerable people.
 - Wandsworth police continue to support the Junior Citizens programme, which is held twice a year.
 - In the year 2017 - 2018 Wandsworth Borough police dealt with;
 - PACs - 5264
 - CSE Investigations - 43
 - Missing Children – 554

Please summarise how outcomes were improved for children and young people.

• List any available evidence

- There is an increased awareness from police officers of the importance of safeguarding children resulting from the multi-agency e-learning training and the MPS drive to improve the way police deliver to protect children.
- Project Tearose, in which primary schools are informed of domestic abuse incidents where children are affected, has continued.
- Proactive Safeguarding Police Officers attended the execution of selected search warrants to safeguard children present at the scene.

How was the voice of children and young people heard in development of your services?

• List examples of effective engagement and influence

- The Volunteer Police Cadet programme is the key Metropolitan Police youth engagement and diversion programme. Wandsworth are seeking to expand the reach of this programme by increasing the numbers of cadets and venues.
- Safer Schools Officers have responsibility for engagement within schools. They are present within and around schools and deliver educational presentations on a range of subjects.
- Officers from the Youth Engagement strand have participated in Youth Think Tanks, which are run by Participation People. Listening to the views of young people on a range of subjects from drugs to going missing and providing valuable feedback.
- The Junior Citizens programme continues to be supported by Wandsworth police. A range of officers from different teams have taken part to engage and influence children and young people.

What are your safeguarding service priorities for 2018-19? Please list

- Ensuring all staff across the new BCU identify themselves as Safeguarders.
- Contributing fully to the planning and implementation of the new safeguarding arrangements set out within the Children and Social Work

Act 2017.

- Improving attendance rate at ICPC and Review meetings.
- Embedding a 'think family' approach and ensuring the voice of the child is both sought and listened to.
- Implement actions from internal and external audit to improve safeguarding practice.
- Exploring options for further sub-regional/cross Borough collaboration.

What are your safeguarding service challenges for 2018-19?

• **Please list**

- Recent significant changes to the structure of policing across SW London with the implementation of a 4 Borough Basic Command Unit (BCU) model.
- Balancing increased demand against a reduced workforce and estate.
- A thematic safeguarding strand being able to service the high number of groups, sub groups and task and finish groups working to the SCBs across the BCU.

Appendix 6 – Wandsworth Clinical Commissioning Group (CCG) Report

Agency:	Wandsworth CCG
Author of Report:	Liz Royle Head of Safeguarding / Designated Nurse Peter Green Designated Doctor Claire Taylor Named GP
Purpose of Report:	For contribution to WSCB Annual Report 2017-18
Individual agency contribution to WSCB Annual Report	
<ul style="list-style-type: none"> • What did you do? How well did you do it? • Is anyone better off? Impact on children, service users, outcome measures • How well did you hear the voice of the child in providing your services? • What are your priorities and challenges for the future? 	
Please summarise achievements by your agency to support safeguarding children in 2017-2018.	

- **Include relevant headline performance data**

1. Wandsworth CCG has a trained and competent workforce who understand their responsibilities to promote the welfare and to safeguard children and young people: All CCG staff, including temporary and interim staff access safeguarding training appropriate to their role / responsibility. This training is mandatory and reported to the CCG Governing Body. Compliance rate was recorded at 91% (April 2018) which is a significant improvement on 2017.
2. GP training: The Named GP with input from the Local Authority has successfully delivered a vibrant programme of training and updates for GPs which has included the learning from national and local serious case reviews.
3. The Named GP and Designated Doctor have worked collaboratively to ensure GPs have received expert advice and support in the management of complex cases including debriefing following child deaths.
4. Child Death Overview Panel (CDOP) – The Designated Doctor is the Chair of the Wandsworth CDOP. An initiative being progressed during 2017/18 has been the E CDOP online system. This is now fully uploaded and will become fully 'live' in Wandsworth over the summer of 2018. E CDOP will streamline the CDOP processes using a secure software package and platform enabling a more efficient analysis of the data from child deaths.
5. Child Protection Information System (CPIS) has been a major work stream in 2017/18. CPIS is a national system whereby information relating to children subject to child plans and child who are looked after is shared between LA and NHS staff in unscheduled care settings (A/E and Urgent care Centres). The Junction Walk in Centre and St Georges Hospital A/E are now 'live' and accessing the CPIS system. CPIS will better inform health professionals delivering unscheduled care to children and young people of any pre-existing child protection concerns.
6. Wandsworth Children in Care Council - CLICK – were invited by the Head of Safeguarding / Designated Nurse for Safeguarding to contribute to a London Event for Looked After Children Nurses. The four young people from CLICK were accompanied by the CLICK Facilitator. The young people spoke very courageously and bravely of their own experiences of entering and being in care. Their very innovative project work, the development of a cartoon representation of the functional and role of the corporate panel, was presented and shared at this event.

7. The SWL CSA Hub offers children and young people having experienced sexual abuse 6 – 8 weeks of psychological support from the NSPCC. The Child House Project will not be going ahead in SW London and so the CCGs will be looking to recommission this service as part of the SW London CSA pathway.
8. The PIXI database is currently being rebuilt and streamlined to make it more effective with a focus on measurable outcomes.
9. The CCG Designate Professionals are involved in both national network and subgroup activity providing expert advice support and leadership to the NHSE safeguarding team, the NHS National Safeguarding Steering Group, NHS Looked After Children Group and the South West London Alliance as the new child safeguarding legislation moves into the implementation stages over 2018/19.

Please summarise how outcomes were improved for children and young people.

• **List any available evidence**

1. Successful implementation of CPIS across the unscheduled care settings in Wandsworth so better informing health practitioners of any pre-existing child protection concerns.
2. The ECDOP – electronic system is in place making the analysis of the data from child deaths and any learning more effective and efficient.
3. The CCG work force and those of commissioned services access safeguarding training appropriate to their role and responsibilities ensuring children and young people receive care from practitioners who understand their duties in regard to safeguarding children.
4. The SW London CSA offers young people who have experienced sexual abuse support from the NSPCC.

How was the voice of children and young people heard in development of your services?

• **List examples of effective engagement and influence**

1. In the commissioning of services the CCG requires providers to demonstrate the quality of services through the patient experience

measures such as presentation of 'patient stories' and other feedback mechanisms.

2. The Designated Nurse Looked After Children has worked in partnership with the Specialist Nurse for Looked After Children to ensure all young people leaving care in Wandsworth receive a Health Summary. This project has been submitted to NHSE as an example of good practice.
3. The Head of Safeguarding / Designated Looked After Children Nurse are co - chairs of the London Children Looked After Nurses Forum. The Forum has in the delivery of London Children Looked After Nurse Events ensured the voices of children looked after and care leavers have been included – speakers included CLICK / Lemn Sissay / Ben Attwood / Lisa Cherry
4. Head of Safeguarding / Designated Nurse attended the 'Futures First' launch and at this event met a care leaver who has subsequently received support in finding placements to support a pre - nursing course.

What are your safeguarding service priorities for 2018-19? Please list

- The shared safeguarding arrangements across Merton & Wandsworth CCGs that were launched in February 2018 require review and evaluation as to effectiveness and impact. Work to align safeguarding processes and policies for Merton and Wandsworth continues and is mindful of the sector wide opportunities given the joining of the 5 CCGs under the South West Alliance.
- Develop and embed robust processes and reporting systems that demonstrate improved health outcomes for Children Looked After.
- To continue to improve performance of commissioned services in regard to safeguarding; training / supervision
- To evidence in the commissioning of all children services engagement with children and young people and where possible promote a culture of co – production.
- The successful planning and implementation of the new safeguarding arrangements as introduced under the Children and Social Care Act 2017.

What are your safeguarding service challenges for 2018-19?**• Please list**

- Capacity of the shared safeguarding team / roles to participate in all LSCB / Safeguarding Partnership activities – including the number of reviews.

Appendix 7 – St George’s University Hospital’s Foundation Trust Report**Summary contribution for St George’s University Hospitals NHS Foundation Trust:**

The financial year 2017/2018 was a busy and productive year for the Safeguarding Children’s team at the Trust. Investment by the Trust has expanded the size of the Safeguarding Children’s team. On the acute side of the Trust we now have the following staff working under the Named Nurse for Safeguarding Children (2 x Clinical Nurse Specialists for Safeguarding Children, Clinical Nurse Specialist for Domestic Violence and FGM, and a Paediatric Liaison Health Visiting service). These arrangements run alongside the Safeguarding Children’s team supporting community services and maternity services and the Named Doctor for Safeguarding Children’s role. Since January 2018 the Trust has had a Head of Safeguarding for Children and Adults in post (0.5 of the postholder’s time is spent on Safeguarding Children).

The Trust has been very closely engaged with partnership activity in Wandsworth, and has been closely involved with the LSCB Executive Board and its subcommittees, as well as engaging fully in local serious case and learning review processes, although both these activities are not without resourcing implications for a small team serving a Trust with a wide geographical footprint.

The Trust works closely with London Borough of Wandsworth Children’s Social Work team who are co-located at the main St George’s hospital site, and whose presence provides an invaluable support to Wandsworth children using Trust services where there is an identified need for children’s social care input.

The Trust has now implemented the NHS CP-IS alert system. Internally the team continues to focus on making sure any referrals made to local authority children’s services (in Wandsworth or elsewhere) are as detailed and proportionate as possible, and the Trust works closely with

local authorities to support safeguarding plans in relation to individual children. The Trust has developed more effective data capture and monitoring processes to identify trends and themes which are reviewed internally. Over the year the Trust has made increased use of escalation processes to ensure that the multiagency children's safeguarding response is as robust as it needs to be in relation to high risk cases in particular.

Shortly after the end of the financial year, the Trust's overall rating from the CQC (Care Quality Commission) was upgraded, following an inspection process, from 'Inadequate' to 'Requires Improvement'.

For the year ahead the focus of the team, in a partnership context will be to ensure that the transition to the new safeguarding arrangements enhances and does not deplete the multiagency response to children and young people with additional needs, and that both operational and strategic safeguarding practice continues to develop, whilst internally we will continue to seek to ensure that the identification and response to children's safeguarding issues, however they might present, is as robust and effective as it can possibly be. We will also be continuing to developing our safeguarding education and training offer for our 9,000 staff.

Appendix 8 – Wandsworth Child Death Overview Panel Report 2017 - 2018

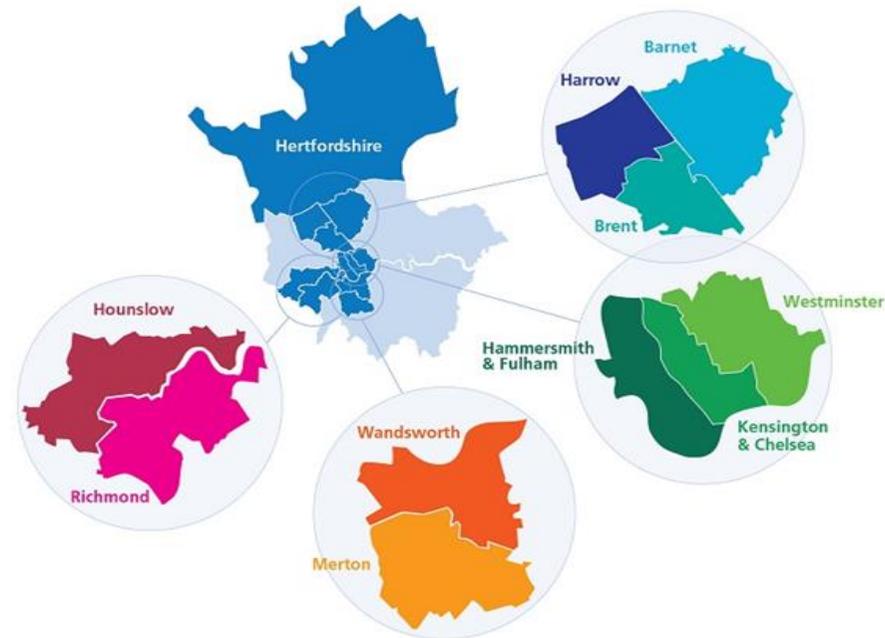
[Click on the Link to access the full Wandsworth Child Death Overview Report 2017 - 2018](#)

Appendix 9 – Central London Community Health Service Report CLCH Information for Wandsworth LSCB Annual Report 2017/18

Central London Community Healthcare NHS Trust (CLCH) provides community services across ten London Boroughs and the county of Hertfordshire (see Table 1). CLCH became the provider for the 0-5 health visiting service in January 2018 and is committed to working in partnership to support the wellbeing and safety of children and young people resident in Wandsworth.

Table 1 Areas in which CLCH Provides Community Services.

The areas we work in



CLCH has a nurse-led Safeguarding Children Service in Wandsworth, providing advice, support, in-house safeguarding training and mandatory safeguarding supervision. The team is managed by the Head of Safeguarding, reporting directly to Louise Ashley (CLCH Chief Nurse and chief

Operating Officer who reports to the CLCH Board, as the CLCH Executive Lead for Safeguarding. Janet Edwards is the Named Nurse for Safeguarding (NNSC) in Wandsworth, with resourcing for two Safeguarding Children Advisor (SCA) posts. At the end of March 2018 there was a SCA vacancy which we have now recruited to. CLCH has worked in partnership with the Wandsworth Safeguarding Children Board (WSCB) to assure our services are compliant with legal and statutory requirements.

The CLCH Board receives an annual safeguarding report and a mid-year update to assure CLCH meetings its statutory duty under the Children Act 2004. The annual report also sets the safeguarding objectives for the year ahead, which in 2017/18 were:

- To streamline our systems and work more efficiently and effectively as a team
- To seek input from service users to develop safeguarding leaflets and resources
- To contribute to the work of the CLCH Board in providing assurance to our commissioners and the respective safeguarding boards
- To grow and develop as a team and influence to make a difference to the lives of vulnerable children and adults
- To review monitoring and assurance arrangements, including safeguarding training compliance.
- To support CLCH staff in identifying, assessing and responding appropriately to vulnerability and abusive situations to ensure the safety and wellbeing of children and adults.

At the end of March 2018 the CLCH safeguarding team could demonstrate having built strong relationships within and external to CLCH and our reputation for being an influential caring, compassionate, dedicated and professional team has been widely recognised. However we recognise we need to continue to seek service user opinion in how we deliver a personalised and proportionate response to managing safeguarding concerns.

CLCH is required to submit a range of safeguarding performance metrics on a quarterly basis including; attendance by CLCH Health Practitioners at child protection case conferences, level of compliance with regard to child protection supervision, safeguarding training compliance, and attendance at multi-agency panels, such as MARAC/MASE. From January to March 2018 CLCH engaged in the WSCB Board and sub group meetings and will continue to support the WSCB in achieving and delivering their priorities.

CLCH has actively participated in joint meetings to explore complex cases, domestic violence and sexual exploitation, bringing a health perspective to the meetings to complement multiagency decision making and risk assessment.

Information compiled by: Trish Stewart CLCH Head of Safeguarding, 24th August 2018

Appendix 10 – Wandsworth Borough National Probation Service

Agency:	 National Probation Service- Wandsworth
Author of Report:	Adela Kacsprzak
Purpose of Report:	For contribution to WSCB Annual Report 2017-18
Individual agency contribution to WSCB Annual Report	
<ul style="list-style-type: none"> • What did you do? How well did you do it? • Is anyone better off? Impact on children, service users, outcome measures • How well did you hear the voice of the child in providing your services? • What are your priorities and challenges for the future? 	
Please summarise achievements by your agency to support safeguarding children in 2017-2018.	
<ul style="list-style-type: none"> • Include relevant headline performance data 	
<p>The National Probation Service (NPS) is committed to reducing re-offending, preventing victims and protecting the public. In January 2017, we updated our policy statement on “Safeguarding and promoting the welfare of children”, reviewed the effectiveness of our child safeguarding referral processes and in June 2017 rolled out performance improvement tools regarding the quality of our risk assessments. Wandsworth NPS has continued to play an active role in the Multi- Agency Safeguarding Hub (MASH) and the Multi-</p>	

Agency Risk Assessment Conference (MARAC) for high risk victims of Domestic Abuse. Child Safeguarding concerns regarding violent and sexual offenders are also addressed at the Multi Agency Public Protection Meetings (MAPPA) co-chaired by Police and Probation. A key priority during the last 12 months has been the roll out of mandatory child safeguarding training for all grades of staff and regular attendance at our quarterly forums in NPS London Division on Child Safeguarding, Domestic Abuse, and Serious Group Offending (gangs) to ensure learning and best practice is shared.

A data set is still under development in the NPS.

Please summarise how outcomes were improved for children and young people.

- List any available evidence

Kaied, it is difficult to answer this question without referring to specific cases.

Improved outcomes:

Staff skills and confidence have improved after completing mandatory training.

Every MAPPA meeting must ensure that child safeguarding concerns are a primary focus in victim safety planning and in the development of robust risk management plans on the perpetrator. A review of the minutes from the meetings held in 2017-2018 confirm that this did happen.

How was the voice of children and young people heard in development of your services?

- List examples of effective engagement and influence

NPS does not have direct involvement with children , however, we must ensure that when working with offenders we undertake thorough risk assessments regarding their risk of serious harm to children. Staff are trained to undertake these assessments and all of our procedures and performance improvement tools are child and victim centred.

What are your safeguarding service priorities for 2018-19? Please list

To ensure all staff have completed their refresher Child Safeguarding Training

All staff to complete the “Risk is everyone’s Business Workshop”, which includes key learning from child serious case reviews.

Roll out NPS toolkits on Neglect and Child sexual exploitation

Roll out the NPS performance improvement tool in relation to child safeguarding referrals with reference to the thresholding guidance issued by Wandsworth Children’s Services.

Undertake a case audit on a sample of cases where Child Safeguarding concerns have been identified to ensure best practice principles have been followed.

Work with the MASH to improve on the day requests for information on children at Wimbledon Magistrates Court.

What are your safeguarding service challenges for 2018-19? Please list

Ensure all staff complete their mandatory refresher training.

Finding capacity in the management group to attend the sub-groups of the WSCB.

Ensuring on the day information sharing takes place at Wimbledon Magistrates Court with Children’s Service to improve our risk assessments in our court reports.

Appendix 11 - Wandsworth Annual Local Authority Designated Officer (LADO) Report Author of Report – Chantel Langenhoven

To access the full record of the Annual Independent Reviewing Officers (IRO) Report, please follow this link:

[Wandsworth LADO Report 2017-2018](#)

Appendix 12 – Updated WSCB Business Plan 2017-2018

This document outlines Wandsworth Safeguarding Children Board's (WSCB) priority areas & intended outcomes, incorporated in our Business Plan for the period April 2017 – March 2018.

It incorporates the local safeguarding priorities arising from the WSCB Executive's 'Development Day' held in May 2017, where the 2014 – 2017 priority areas were reviewed and revised priority areas identified.

The Board has a statutory responsibility to ensure the continuing focus on children and young people's safeguarding, whilst shaping and influencing priorities.

This Plan represents the Board's continuing intention to fulfil its core objective as an independent, objective body analysing and scrutinising the effectiveness of those agencies tasked with keeping children and young people safe in Wandsworth.

The final section of the Business Plan details development needs and actions for the WSCB itself to maintain and enhance capacity to meet its function. In Autumn 2018 a new version of Working Together to Safeguard Children which will set out the pathway to make changes as required in the Children & Social Work Act 2017. It is anticipated that considerable planning will be needed to be prepared for the proposed change from the LSCB to the Future Safeguarding Partner Arrangements, which needs to be in place within the 12 month period after the new Working Together 2018 comes into force.

The WSCB's key priority areas for 2017 – 2018 are:

WSCB's key priority areas for 2017-18:

- 1. Early help**
- 2. Vulnerable Children and Young People**
- 3. Neglect**
- 4. Children living away from their parents**

Early Help

Ensure services provide appropriate early help and intervention, consistent application of thresholds between preventative, targeted and specialist services and monitor the effectiveness of the Initial Point of Contact (IPOC).

Vulnerable Children and Young People

Address the challenges and risks faced by vulnerable children and young people, in particular:

- Going missing from care, education and home
- Child Sexual Exploitation
- Radicalisation
- Self-harming behaviour
- Young carers/ Children who care
- Involvement in gangs
- Children with disabilities and special educational needs
- Female genital mutilation
- Honour Based Violence
- Forced Marriage

Neglect

Ensure that the issue of neglect receives due prominence in assessment, prevention and intervention work especially where there are concerns of

- Domestic abuse,
- Parental mental health
- Substance misuse

Children living away from their parents

Ensure children not living at home are safe, receive high quality support to achieve better outcomes, which includes:

- Children Looked After
- Privately fostered children,
- 'Sofa surfing/Bus hopping'
- Modern Slavery/Trafficking/ Unaccompanied minors
- Young people in custody

Achievement of outcomes through actions will be measured using a rag-rating system: **GREEN** for actions in place or achieved; **AMBER** for actions being undertaken within timescale set; and **RED** for actions outstanding/not completed within set timescales.

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
1.	Priority Area: Early Help					
	Ensure services provide appropriate early help and intervention, consistent application of thresholds between preventative, targeted and specialist services and monitor the effectiveness of the Multi-agency Safeguarding Hub (MASH).					

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
1.1	Effective and appropriate early help and intervention is provided by local services	Receive reports on partner agencies' Early Help activities	WSCB Executive Board and Monitoring SC All partner agencies	Bi- Annual reports to the Monitoring SC Forward Plan		New Early Help Pathways were introduced. New Early Help Strategy was introduced including the introduction of IPOC. Performance data information will be provided through CS Improvement Board Data Set

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
1.2	Provide Policy support and guidance to Early Help	<p>Ensure policy structure of Children’s Services Early Help provision is reviewed to be relevant and current</p> <ul style="list-style-type: none"> - Early Help Guidance accessible through the Family Information Service - The Signs of Safety and Wellbeing approach to be supported - The process for ‘Managing Professional Differences/ Escalation’ procedures to be reviewed - 	<p>Family Information Service</p> <p>WSCB Executive Board and WSCB Business Management</p>	<p>Six-monthly review</p> <p>Annual report to the Monitoring SC</p> <ul style="list-style-type: none"> - Forward Plan 		<p>Strategic Early Help Policy was presented at the WSCB Executive Board on 29/09/2017.</p> <p>New Early Help Strategy was introduced including the introduction of IPOC. Signed off by Executive on 29/09/2017.</p> <p>IPOC Leaflet was signed off by WSCB on 16th March 2018 and produced on 20/03/2018.</p> <p>A Sign of Safety Conference was delivered 10/11/2018 and it was well attended by staff.</p> <p>‘Managing Professional Differences/ Escalation’</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
1.3	Clear understanding and awareness of thresholds between preventative, targeted and specialist services	Continuum of Need/ Thresholds Document be reviewed annually	WSCB Executive Board and its partners. In particular, Children’s Services WSCB Business Management	March 2018		The Threshold Document has been reviewed and revised. The revised document was shared with all agencies in March 2018. The Threshold document reflected the changes made to Front Door Services and the introduction of IPOC and Thrive Early Help Pathways.

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
1.4	Initial Point of Contact (IPOC) is operating effectively	<p>Monitor effectiveness of IPOC operations and referrals, including ‘step up/step down’ of referral</p> <ul style="list-style-type: none"> - Multi agency audit – repeat of audit carried out in late 2015/ early 2016 to assess improvements - Monitor Children’s Services data 	<p>WSCB Business Management</p> <p>SCIL SC and Monitoring SC Multi-Agency Audits</p> <p>PIXI Panel</p>	<p>March 2018</p> <p>SCIL SC and Monitoring SC</p> <p>Quarterly PIXI Panel meetings</p> <p>Quarterly reports to the Monitoring SC</p> <p>Forward Plan</p>		<p>Independent Chair completed review of IPOPC arrangements and audited thresholds into CSC 1/12/17</p> <p>An Overview of the Front Door and Referral & Assessment Audit was carried out and the Multi Agency Audit report of IPOC Re-Audit was presented at the WSCB Monitoring Sub-Committee on 11/04/2018.</p> <p>Children Service Improvement Board Dataset provide evidence of the work carried out which feeds into the WSCB PIXI Panel Dataset</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
2.	Priority Area: Vulnerable Children and Young People					
	The challenges and risks to children who go missing from care, education and home; child sexual exploitation, radicalisation, self-harm, involvement in gangs and children with disabilities and special educational needs are identified at an early stage and addressed effectively, to reduce the risk and improve the outcome for these children and young people.					

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
2.1	Child Sexual Exploitation	<p>Receive reports on partner agencies' CSE response activities</p> <p>Annual refresh of CSE Strategy.</p> <p>Monitor CSE incidence and data</p>	SEMAP	<p>Six monthly reports to the WSCB Executive Board/ Monitoring SC</p> <p>March 2018</p> <p>Quarterly</p> <p>Further updates: SEMAP Group Chair (Richard Neville) attended the Monitoring SC and presented a report in January 2017.</p> <p>Licensing and Trading Standards report presented to Monitoring SC on 11/04/2018.</p>		<p>Presentation was delivered to Schools Head Teachers at WSCB Twilight Event on 21/02/2018.</p> <p>Report about Supporting Parents with Sexually Exploited Children was shared at WSCB Executive Board on 24/11/2017.</p> <p>The final CSE Strategy was signed off including CSE Action Plan Report on 19/05/2017.</p> <p>Reports about the CSE Strategy and CSE Action Plan presented at WSCB Executive Board on 13/03/2017.</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
2.2	Missing – From Home or from Care	<p>Monitor partners’ operational response to Children missing from home/care</p> <p>Monitor performance and strategic response to missing children</p> <p>Quarterly data reports</p>	<p>WSCB Missing Strategic Working Group/ Operational Weekly Missing Group</p> <p>Children’s Services – AD Social Care</p> <p>PIXI Panel</p>	<p>Meetings three times per year</p> <p>Six-monthly report to the Monitoring SC</p> <p>Quarterly meetings</p>		<p>Report about Missing was presented at the WSCB Monitoring SC on 05/04/2017</p> <p>WSCB Multi-Agency Missing Working Group met 18th July 2017, 25th October 2017, 24th January 2018 and 10th May 2018. The Working Group has reviewed the Missing Data on a regular basis. An Analysis of the Missing Data Report was presented to the Group on 10th May 2018.</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
2.3	Missing Education	Monitor partners' response to Children missing from education	Children's Services – Education Inclusion Service	Annual report to the WSCB Executive Board/ Monitoring SC Forward Plan		Children Missing from Education Report is due to be presented at the WSCB Executive Board on 18/05/2018. Children in alternative education presented to Executive Board on 16.3.18

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
2.4	Gangs	Monitor partners' operational response to Children involved in gang activity	GMAP Sub-Group	Annual report to the Monitoring SC Forward Plan		<p>WSCB organised and delivered its Annual Safeguarding Conference in December 2017 about: Safeguarding Young People is Everybody's Business: Prevention and Intervention in Knife Crime.</p> <p>GMAP Sub-Group to report to Monitoring SC on 13.6.18</p> <p>The Wandsworth Annual MAPPA Report for 2017-18 was presented at the WSCB Monitoring SC on 11/04/2018.</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
2.5	Radicalisation/Prevent	Monitor partners' operational response to Radicalisation/ Prevent	Wandsworth Community Safety	Annual report to the Monitoring SC Forward Plan		Annual report on prevent to be presented at the WSCB Monitoring on 13/06/2018. Prevent Training has been delivered to schools, to Faith, Community and Voluntary Sector. Wandsworth Community Safety, WSCB, Wandsworth Police, Tell MAMA and Wandsworth FIS participated in a recent Community Event in Tooting High Street 06 th May 2018 which raised awareness about Community cohesion, Prevent program. Hate

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
2.6	Self-Harming behaviour	<p>Develop set of actions from Self Harm Audit April 2017</p> <p>Action to include young person's copy of the report findings</p>	WSCB Business Management/ Safeguarding Education Advisor/ CAMHS	October 2017		<p>A presentation was received at the Monitoring SC by Public Health about Self Harm/ suicide on 04/10/2017.</p> <p>Multi-Agency Self Harm Audit. Completed presented to WSCB Executive Board on 21/07/2017.</p> <p>CAMHS/ YP Mental Health presented strategy to Monitoring SC on 06/12/2017.</p> <p>CAMHS presented at Head Teachers Forum at Twilight Event on 21/02/2018</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
2.7	Young Carers/ Children who care	To refresh and launch the new Young Carers Strategy.	Wandsworth CCG Wandsworth Borough Council Early Help.	November 2017		The Young Carers Strategy has been refreshed and launched on 2 nd November 2017.

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
	Young Carers/ Children who care	To ensure that Professionals (from Adult and Children Service) are aware and can access Training about Identifying, Assessing and Supporting Young Carers/ Children who care.	Training Department to ensure that this area is covered part of the Training Offer	On-going. Evidence will need to be provided that formal Training has been delivered.		<p>Awareness is being raised by the Specialist Young Carers Lead employed by Family Actions and in cooperation with Wandsworth Early Help and CS Front Door/ IPOC.</p> <p>Discussion took place both Adult and Children Training Managers and this is being added to their Training Programs.</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
	Young Carers/ Children who care	To ensure that Young Carers are identified by professionals and that the number of Young Carers Assessment completed to be increased.	All Professionals to identify and refer. Children Service Social Workers to complete the Young Carers Assessments.	A report to be presented to the WSCB Monitoring SC To seek Data about how many Young Carers have been identified and how many assessments have been completed		Discussion has taken place with Young Carers Manager Suleyman Huseyin. Discussion has taken place with Wandsworth Early Help Manager. The Head of Wandsworth Family & Community Service has also been included in the discussion.

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
	Young Carers/ Children who care	School will also identify how many young carers there is within their school and provide support to them.	All Schools in Wandsworth	Education Safeguarding/ Education Welfare will be asked to provide information about school compliance and seek Data. A report will be sought to be presented at the WSCB Monitoring SC.		Schools have been approached to seek the required information.
2.8	Online safety	Review strategic approach and guidance on online safety - WSCB Website - Update Online Safety Strategy by multi-agency task and finish group Report on partner activities	WSCB Business Management Education Inclusion Service/ WSCB Business Management	February 2018 Annual report to the Monitoring SC - Forward Plan		The Online Safety Strategy has been updated and published on the WSCB Website. The Strategy was also presented to the WSCB Board meeting in February 2018.

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
2.9	Children with Disabilities/ SEN	<p>Monitor partners' operational response to Children with Disabilities/SEN</p> <p>Monitor performance and strategic response to Children with Disabilities</p>	<p>Head of CwD & SEN Service</p> <p>CwD Subgroup</p>	<p>Meetings 3x per year</p> <p>Annual report to the Monitoring SC</p> <p>Forward Plan</p>		<p>The Chair of the Children with Disabilities Working Committee attended the WSCB Monitoring SC and she provided an update on the work completed 06/12/2017.</p> <p>The Children with Disabilities Working Committee has met on 31/01/2018. A Review of the work plan is being undertaken.</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
2.10	Bullying	<p>Monitor performance and strategic response to bullying</p> <p>Produce Anti-Bullying Strategy to coincide with Anti Bullying Week</p>	<p>Education Inclusion Service/ Safeguarding Education Advisor</p> <p>Education Inclusion Service/</p>	<p>Annual report to the Monitoring SC 13th June 2018</p> <p>Forward Plan April 2018</p>		<p>Report about the Anti-Bullying Strategy was presented at the Monitoring SC on 07/06/2017.</p> <p>An Updated Anti-Bullying Strategy has been produced and will to be presented at the next WSCB Monitoring SC on 13/06/2018</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
2.11	Female Genital Mutilation	<p>Task & Finish Group to develop strategic and operational response to FGM</p> <p>Monitor performance and strategic response</p>	<p>Community Safety</p> <p>WSCB Business Management</p>	<p>SCIL SC FGM Task and Finish Group</p> <p>Annual report to the Monitoring SC Forward Plan</p>		<p>Updated FGM Strategy was produced in June 2016, new FGM Leaflets to be produced in June 2018.</p> <p>Task and Finish Group is currently meeting and work is in progress. The Group met on 18/12/17, 15/02/18, 16/04/18, meeting again on 21/05/2018.</p>
2.12	Honour Based Violence	Monitor performance and strategic response	Community Safety	<p>Annual report to the WSCB Executive/ Monitoring SC</p> <p>Forward Plan</p>		MARAC Annual Report 2017-18 is being presented at the WSCB Board Executive meeting on 18/05/2018

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
2.13	Forced Marriage	Monitor performance and strategic response	Community Safety	Annual report to the WSCB Executive/ Monitoring SC Forward Plan		MARAC Annual Report 2017-18 is being presented at the WSCB Board Executive meeting on 18/05/2018
3.	Priority Area: Neglect					
	Ensure that the issue of neglect receives due prominence in assessment, prevention and intervention work especially where there are concerns about adult behaviour and circumstances.					
3.1	Neglect Strategy	Review WSCB Neglect Strategy and actions	WSCB Business Management	March 2018		A revised Neglect Strategy has been written and signed off by the WSCB Board on 21/07/2018 and a further presentation was made on 29/09/2017.

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
3.2	Domestic abuse	<p>Improve awareness and recognition amongst staff of the signs and symptoms of domestic abuse and impact of this on children and young people as part of the violence against women and girls strategy, including training.</p> <p>Monitor performance and strategic response</p> <p>Monitor performance of MARAC</p>	<p>WSCB Business Management</p> <p>WSCB Training Programme</p> <p>Community Safety</p> <p>National Probation Service</p>	<p>Annual Training report to Monitoring SC</p> <p>Annual report on VAWG to the Monitoring SC Forward Plan</p> <p>MARAC Annual report to the Monitoring SC Forward Plan</p>		<p>Annual Training Report has been delivered and presented at the WSCB Sub-Committee on 04/10/2017.</p> <p>The VAWG Strategy was updated and a VAWG Forum was held for Wandsworth & Richmond.</p> <p>MARAC Annual Report 2017-18 is being presented at the WSCB Board Executive meeting on 18/05/2018</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
3.3	Parental Mental Health	Monitor performance and strategic response	SWLSTG	Annual report to the Monitoring SC Forward Plan		Performance Data is sought on a regular basis and it is presented at the PIXI/ Monitoring Sub-Committee
3.4	Substance Misuse	Monitor performance and strategic response	SLAM/ Addaction	Annual report to the Monitoring SC - Forward Plan	orange	National Drug strategy discussed at Executive on 29/09/2017. Report planned for Monitoring SC on 15/08/2018.
4.	Priority Area: Children Living Away from their parents					
	Ensure children not living at home are safe, receive high quality support to achieve better outcomes.					

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
4.1	Children Looked After	<p>Monitor performance and quality of CLA medicals</p> <p>Monitor performance and strategic response</p>	<p>St George's NHS Trust Children's Social Care</p> <p>Children's Social Care</p>	<p>Bi-Annual report to the Monitoring - Forward Plan</p> <p>Bi-Annual report to the Monitoring - Forward Plan</p>		<p>Learning from Experience Training was delivered about The Safety of Children Looked After on 24th April 2018.</p> <p>Performance Information was presented at the WSCB Monitoring Sub-Committee</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
4.2	Privately Fostered Children	Monitor performance and strategic response, through statutory report	Children’s Social Care	Annual report to the Monitoring SC Forward Plan		<p>A revised Private Fostering Audit was produced in April 2018.</p> <p>The Multi-Agency Private Fostering Audit Report was presented at the WSCB Monitoring Sub-Committee on 11/04/2018.</p> <p>The Annual Private Fostering Report 2016-2017 was presented at the Monitoring Sub-Committee on 06/12/2017</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
4.3	Housing/homeless issues for Young people, including 'Sofa surfing'	Monitor performance and strategic response	WW Housing	Annual report to the Monitoring SC Forward Plan		<p>Performance Data is regularly collected and presented at PIXI/ Monitoring Sub-Committee.</p> <p>A report was also delivered with regards to the emergency response following Grenfell Tower Tragedy on 29/09/2017.</p> <p>163 member of staff from Housing completed Section 11 Self-Assessment Audit Questionnaire 2018</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
4.4	Young People in Custody	Monitor performance and strategic response	Youth Offending Team MPS	Annual report to the Monitoring SC Forward Plan		A report was shared with the Executive members of the Board RE Concordat in March 2018 and action plans to reduce use of custody. Regular data received from Met on numbers held in custody.
4.5	Modern slavery/ Trafficking/ Unaccompanied minors/	Joint Conference with SAB Monitor performance and strategic response	SAB Business Management/ WSCB Business Management Children's Services	November 2017 Annual report to the Monitoring SC Forward Plan		Joint conference with WSAB on 27/11/2017. Report planned for Monitoring SC on 15/08/2018.
5.	WSCB Development Area: Involving children and young people					

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
	<p>Views and service experiences of young people are captured effectively.</p> <p>Children and young people’s views inform service planning, delivery and review to ensure children are safe.</p>					

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
1.1	Engaging young people and hearing the voice of the child	<p>Engagement activities by the WSCB as part of the WSCB Engagement Plan – see also 6.1</p> <p>Receive reports on partner agencies’ engagement activities</p>	<p>WSCB Business Management/ Independent Chair</p> <p>Monitoring SC</p> <p>All partner agencies</p>	<p>Annual reports to the Monitoring SC</p> <p>Involvement in Training Opportunities</p> <p>Forward Plan</p>		<p>WSCB met with CLICK, Participation People and attended Youth Service Operational meetings.</p> <p>Social Media (Instagram and Twitter accounts were created to communicate with young people).</p> <p>Involved Young People in our Annual Conference by having a former offender and also the performance of young people through ChickenShed Theatre Group in December 2017.</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
1.2	Children and young people’s views inform service planning, delivery and review	Monitor performance and strategic response	Monitoring SC All partner agencies	Annual reports to the Monitoring SC Forward Plan		<p>We have involved young people through working with CLICK (Children in Care Council).</p> <p>Social Media (Instagram and Twitter accounts were created to communicate with young people).</p> <p>We involved Young People in our Annual Conference by having a former offender and also the performance of young people through ChickenShed Theatre Group in December 2017.</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
6.	WSCB Development Area: Learning & Improvement					
	The WSCB meets the requirements of the Learning & Improvement Framework and undertakes development and awareness activities to promote safeguarding with partner agencies					

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
6.1	Communications	<p>Develop an Engagement Plan to ensure the WSCB is connected to local communities and community groups to deliver key safeguarding messages</p> <p>Ensure the WSCB website is developed and kept up to date with relevant and accessible content</p> <p>Newsletter – produce a WSCB Newsletter with relevant safeguarding information for partner agencies</p> <p>Produce and publish WSCB Annual Report 2016-2017</p> <p>Safeguarding of Children.</p>	<p>WSCB Business Management</p> <p>WSCB Business Management</p> <p>WSCB Business Management</p> <p>WSCB Business Management</p>	<p>September 2017</p> <p>Ongoing</p> <p>September 2017</p>		<p>The WSCB attended the Faith, Community and Voluntary Sector Forums. Community Event with Police on Hate Crime. Attended Tooting Mosque on 22.11.17.</p> <p>WSCB was promoted at Adult Safeguarding Conference on 27.11.17.</p> <p>WSCB Business Manager attended the Foster Carers Forum on 25.01.2018.</p> <p>Faith Forum and Community Event on Knife and Gun Crime on 03.02.2018.</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
				<p>Continue ... Tell MAMA with regards to Hate Crime, Knife Crime, Islamophobia and Safeguarding of Children.</p>		<p>The WSCB Website was updated. Social Media accounts were created and are in operation.</p> <p>A further meeting took place with Wandsworth Churches Forum in on 27.02.2018. WSCB Participated in the Set-Get-Go Event for children with Special Needs and Disabilities on 28.02.2018.</p> <p>WSCB participated in the Community Event took place on 06.05.2018 in Tooting High St with Police, Community Safety, FIS Information</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
6.2	Audit	Develop Audit Plan for 2017-18. Undertake three multi agency audits	SCIL SC WSCB Business Management	Plan complete by September 2017		Multi-Agency Self Harm Audit Report was presented at the WSCB Monitoring SC in August 2017 An Overview of the Front Door (IPOC) and Referral & Assessment Report of the Audit was presented at the WSCB Monitoring SC on 11/04/2018. The Multi-Agency Private Fostering Audit report was also presented at the WSCB Monitoring Sub-Committee on 11/04/2018

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
6.3	Case review	<p>Undertake/complete Serious Case Reviews as required.</p> <p>Undertake/complete Learning Reviews or similar as required</p> <p>Identify learning and actions from other LSCB SCRs etc.</p>	<p>SCIL SC</p> <p>WSCB Business Management</p> <p>SCIL SC</p>	<p>As required</p> <p>Six-monthly for SCIL meetings</p>		<p>Baby Eliza SCR was completed/ will be published when the Police CPS makes a decision regarding the criminal proceedings.</p> <p>Learning Review for E Children was completed/ presented to the Board and Learning has been disseminated.</p> <p>Child L Learning Review is work in progress. The Review Panel is meeting and an Independent Author is collecting evidence for the review report.</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
6.4	Training	<p>Training programme – commission and monitor delivery of WSCB multi agency training programme</p> <p>Provide a minimum of three ‘Learning from Experience’ events to disseminate learning from SCRs and case reviews</p> <p>Training needs analysis and evaluation multi/single agency training to inform the development of the 2018-2019 WSCB training programme</p>	<p>Training & Workforce Development SC</p> <p>WSCB Training Programme/ Social Care Academy</p> <p>WSCB Training Programme/ Social Care Academy</p>	<p>Training Strategy 2017-18 and the Annual Training Report were presented at the WSCB Board/ Training & Workforce Development Sub-Committee</p>		<p>The WSCB Commission Children Service Training & Development to deliver the Multi Agency Safeguarding Training on behalf of the Safeguarding Children Board. The WSCB received the annual Training Report and the evaluation of Training from 2016/17.</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
6.5	Data and performance monitoring	<p>Develop a WSCB Dataset for 2017-2018, including effective narrative/commentary</p> <p>Develop a set of outcome measures for services, including survey measurement of the 'child's journey through services'.</p>	<p>WSCB PIXI panel</p> <p>WSCB Business Management</p>	<p>PIXI Panel to meet quarterly to review data</p> <p>Six monthly report to the Monitoring SC</p>		<p>The PIXI Panel met in March 2018.</p> <p>WSCB Data Set was agreed for the WSCB.</p> <p>The Dataset is being developed to include Data from the future Three Safeguarding Partners (Children Service Dataset/ Police and Health Data.</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
6.6	Section 11/175	<p>Review process for Section 11 practitioners and strategic self assessments for 2018, including developing use of the Smart Survey online system.</p> <p>Undertake Section 11 surveys Jan-March 2018.</p>	<p>Monitoring SC Section 11 Working Group</p> <p>WSCB Business Management</p>	<p>Review complete December 2017</p> <p>Section 11 Self-Assessment Audit Practitioners Questionnaires 2018 to be complete by April 2018</p>		<p>Section 11 Self-Assessment Audit Questionnaire 2018 has been completed for 2018.</p> <p>7149 Practitioners completed the Section 11 Audit Questionnaire 2018.</p>
7.	WSCB Development Area: Governance, capacity development and change					

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
7.1	Governance and structural change	<p>Develop project to meet the changing structural and governance requirements of a new version of Working Together expected in Autumn 2017 and others of the Children & Social Work Act</p> <p>Safeguarding Plan – begin work on Wandsworth Safeguarding Plan as required by the Children & Social Work Act</p> <p>WSCB workflow management – review workflow management and escalation of business form subcommittee to the Executive Board</p>	<p>WSCB Chair</p> <p>WSCB Business Management</p>	<p>Executive Board</p> <p>Governance changes January 2018</p> <p>March 2018</p>		<p>Development Session took place on 09th January 2018.</p> <p>Response has been written by the WSCB Chair with regards to Working Together Consultation.</p> <p>Working Together 2018 is expected in May 2018.</p>

No.	Priority/Outcomes	Action	Responsibility	Timescale/ Monitoring	RAG	Update/ Progress report
7.2	Relationship with strategic partnerships	Improve liaison and develop joint working with local/sub regional partnerships: <ul style="list-style-type: none"> • Safeguarding Adult Board • Community Safety Partnership • Health & Wellbeing Board 	WSCB Chair WSCB Business Management	December 2017 and ongoing		WSCB Annual Report has been presented at the Scrutiny Committee/ Shared with Health & Wellbeing Board. Joint Adult & Children Conference took place on 27 th November 2017.
7.3	Budget arrangements	Maintain WSCB budget and review to make any changes arising from the new Working Together expected in Autumn 2017, including any partner contributions Revised budget framework in place for 2018-2019	WSCB Chair WSCB Business Management	March 2018 January 2018		The financial year was ended with a small under spent fund.